

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported): June 29, 2026

Commission File Number: 001-41715

Exact name of registrant as specified in its charter:

Beneficient

State or other jurisdiction of incorporation or organization:
Nevada

IRS Employer Identification No.:
72-1573705

Address of principal executive offices:
325 North St. Paul Street, Suite 4850 Dallas, Texas 75201

Registrant's telephone number, including area code:
(214) 445-4700

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- ☐ Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Shares of Class A common stock, par value \$0.001 per share	BENF	The Nasdaq Stock Market LLC
Warrants, each whole warrant exercisable for one share of Class A common stock, par value \$0.001 per share, and one share of Series A convertible preferred stock, par value \$0.001 per share	BENFW	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2 of this chapter).

Emerging growth company ☒

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Conditions

On June 29, 2026, Beneficient, a Nevada corporation (the “Company”), issued a press release announcing its financial results for the fourth quarter and year ended March 31, 2026. A copy of the press release is furnished as Exhibit 99.1 and is incorporated by reference herein.

The information furnished pursuant to Item 2.02 (including Exhibit 99.1 hereto) shall not be deemed to be “filed” for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and shall not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended (the “Securities Act”), or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 7.01 Regulation FD Disclosure

On June 29, 2026, the Company issued a press release including a letter to shareholders. A copy of the press release is furnished as Exhibit 99.2 and is incorporated by reference herein.

The information furnished pursuant to Item 7.01 (including Exhibit 99.2 hereto) shall not be deemed to be “filed” for the purposes of Section 18 of the Exchange Act, and shall not be deemed to be incorporated by reference into any filing under the Securities Act, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01 Exhibits and Financial Statements

(d) Exhibits.

99.1 [Press Release of Beneficient issued June 29, 2026.](#)

99.2 [Press Release of Beneficient issued June 29, 2026.](#)

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BENEFICIENT

Date: June 29, 2026

By: /s/ Gregory W. Ezell
Gregory W. Ezell
Chief Financial Officer

Exhibit 99.1

BENEFICIENT REPORTS FOURTH QUARTER & FISCAL YEAR ENDED MARCH 31, 2026 RESULTS

Transformative Fiscal 2026 Focused on Addressing Legacy Issues While Strengthening Foundation of the Company

Beneficient Clears Litigation Hurdles as it Positions to Capitalize on New Opportunities for Growth

Dallas, TX. – June 29, 2026 (GlobeNewswire) – **Beneficient (NASDAQ: BENF)** (“Ben” or the “Company”), a technology-enabled platform providing exit opportunities and primary capital solutions and related trust and custody services to holders of alternative assets, today reported its financial results for the fiscal 2026 fourth quarter and fiscal year, which ended March 31, 2026.

Highlights of the year include:

- Resolved GWG Holdings, Inc. litigation and regained Nasdaq compliance
- Generated over \$50 million in gross proceeds from asset sales
- Fully paid off HH-BDH Credit Agreement principal balance (excluding \$1.1 million for deferred interest and fees)
- Executed over \$23 million in new fiduciary financings, including those closed subsequent to year end
- Established initial collateral management services relationship

Commenting on the fiscal 2026 results, Chief Executive Officer James Silk said: “Fiscal 2026 was a year of significant progress for Beneficient. We took important steps to address legacy challenges, improve our financial position and sharpen our focus on the business opportunities ahead. With the completion of our leadership transition and continued growth in new business and progress on litigation matters, we believe Beneficient is better positioned to execute on our strategy.”

“Our focus now is on building the business by expanding our Primary Commitment Program, growing our collateral management services, and commercializing our AI-technology to support new opportunities. We believe the foundation we have built allows us to pursue a broader set of opportunities and create long-term value for our stakeholders.”

Fourth Quarter Fiscal 2026 and Recent Highlights (for the quarter ended March 31, 2026 or as noted):

- Reported investments with a fair value of \$195.5 million, from \$291.4 million at the end of our prior fiscal year, which served as collateral for Ben Liquidity's net loan portfolio of \$169.7 million and \$244.1 million, at March 31, 2026 and 2025, respectively.
- Subsequent to March 31, 2026, entered into an additional primary capital transaction with a fund managed by a general partner, which will increase the collateral for the Company's ExAlt loan portfolio by approximately \$8.8 million.
- Operating expenses increased 22% to \$17.5 million in the fourth quarter of fiscal 2026, as compared to \$14.3 million of operating expenses in the fourth quarter of fiscal 2025. The current year quarter included non-cash intangible asset impairment of \$3.1 million while there was not a similar charge in the prior year quarter. For fiscal year 2026, operating expenses were \$127.4 million, which includes the accrual of a loss contingency of \$62.8 million, additional interest expense on the loss contingency of \$5.1 million, and non-cash intangible asset impairment of \$3.1 million. For fiscal year 2025, operating expenses were \$16.2 million, which includes the release of a loss contingency accrual of \$55.0 million and non-cash goodwill impairment of \$3.7 million.
- Excluding the non-cash goodwill impairment and the loss contingency accrual in each period, as applicable, adjusted operating expenses⁽¹⁾ declined 11% in the fourth quarter of fiscal 2026 to \$12.7 million, as compared to \$14.3 million in the same period of fiscal 2025. For fiscal year 2026, excluding the non-cash goodwill impairment and the loss contingency accrual (release) in each period, adjusted operating expenses⁽¹⁾ declined 16% to \$56.4 million, as compared to \$67.5 million for fiscal year 2025.
- Further completed asset sales or equity redemptions of certain investments held by the Customer ExAlt Trusts, resulting in an aggregate of \$51.5 million in gross proceeds through March 31, 2026, which was used to pay down certain debt and provide working capital.
- The Board of Directors named James Silk as CEO of Beneficient on June 24, 2026, removing the Interim CEO title that he has held since July 21, 2025.

- Announced on June 25, 2026 that one of its subsidiaries has entered into its first engagement to provide collateral management services for a Texas state-chartered bank in connection with a secured lending transaction. The engagement is expected to generate recurring fee revenue for the Company for the duration of the engagement and represents the first commercial deployment of Beneficient’s collateral management services offering.

In addition to this press release and in the place of an earnings report webcast, a letter to shareholders from CEO James Silk has been issued about the Fiscal Year and the Company’s strategic direction.

Loan Portfolio

As a result of executing on our business plan of providing financing for liquidity, or early investment exits, for alternative asset marketplace participants, Ben’s balance sheet is primarily comprised of loans collateralized by a well-diversified alternative asset portfolio that is expected to grow as Ben successfully executes on its core business.

Ben’s balance sheet strategy for ExAlt Loan origination is built on an endowment-style portfolio model for the fiduciary financings we make by utilizing our patent-pending computer implemented technologies branded as OptimumAlt. Our OptimumAlt endowment model balance sheet approach guides diversification of our fiduciary financings across seven asset classes of alternative assets, over 11 industry sectors in which alternative asset managers invest, and at least six countrywide exposures and multiple vintages of dates of investment into the private funds and companies.

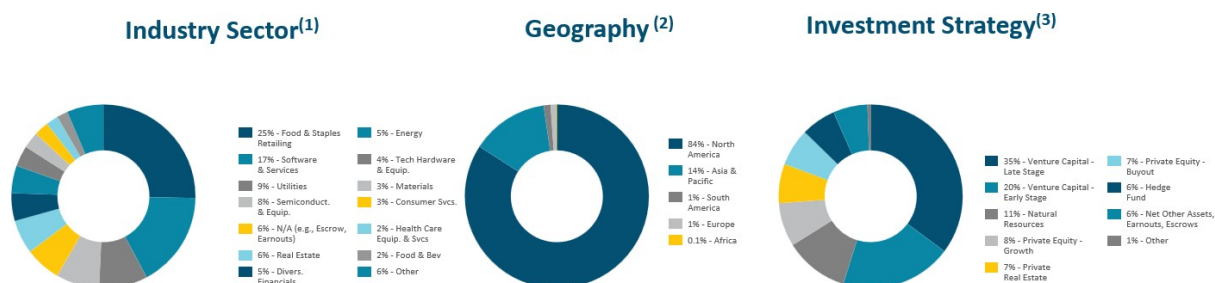
As of March 31, 2026, Ben’s loan portfolio was supported by a highly diversified alternative asset collateral portfolio providing diversification across approximately 140 private market funds and approximately 400 investments across various asset classes, industry sectors and geographies. This portfolio includes exposure to some of the most exciting, sought after private company names worldwide, including:

- A leading Latin American pharmacy, health, and beauty retailer with an integrated physical and digital store network.
- A technology-enabled reforestation company using drones, seed science, and services to restore forests at scale following wildfires and other disturbances.
- A mobile banking services provider.
- A privately owned express intercity passenger rail system operator and owner of associated real estate.
- A developer of an integrated e-commerce and fulfillment platform to sell wine direct-to-consumers.

Figure 1: Portfolio Diversification

Diversification Using Principal Loan Balance, Net of Allowance for Credit Losses

As of March 31, 2026, the charts below present the ExAlt Loan portfolio’s relative exposure by certain characteristics (percentages determined by aggregate fiduciary ExAlt Loan portfolio principal balance net of allowance for credit losses, which includes the exposure to interests in certain of our former affiliates composing part of the Fiduciary Loan Portfolio).



As of March 31, 2026. The chart represents the characteristics of professionally managed funds and investments in the Collateral portfolio, which is comprised of a diverse portfolio of direct and indirect interests (through various investment vehicles, including, limited partnership interests and private and public equity and debt securities, which include our and our affiliates’ or our former affiliates’ securities), primarily in third-party, professionally managed private funds and investments. Loan balances used to calculate the percentages reported in the pie charts are loan balances net of any allowance for credit losses, and as of March 31, 2026, the total allowance for credit losses was \$414.4 million, for a total gross loan balance of \$584.0 million and a loan balance net of allowance for credit losses of \$169.7 million.

Business Segments: Fourth Quarter Fiscal 2026

Ben Liquidity

Ben Liquidity offers simple, rapid and cost-effective liquidity products through the use of our proprietary financing and trust structure, or the “Customer ExAlt Trusts,” which facilitate the exchange of a customer’s alternative assets for consideration.

- Ben Liquidity recognized \$7.9 million of interest income for the fiscal fourth quarter, down 3.5% from the quarter ended December 31, 2025, primarily due to a higher percentage of loans being placed on nonaccrual status and loan repayments primarily through asset sales proceeds, partially offset by the effects of compounding interest on the remaining loans.
- Operating loss for the fiscal fourth quarter was \$19.7 million, a decline from an operating loss of \$29.2 million for the quarter ended December 31, 2025. The improvement was due to lower intersegment credit losses and interest expense due to the prepayment of the outstanding principal under the HH-BDH Credit Agreement in the current fiscal period as compared to the quarter ended December 31, 2025 offset by the decline in revenues discussed above.

Ben Custody

Ben Custody provides full-service trust and custody administration services to the trustees of certain of the Customer ExAlt Trusts, which own the exchanged alternative assets following liquidity transactions in exchange for fees payable quarterly calculated as a percentage of assets in custody.

- NAV of alternative assets and other securities held in custody by Ben Custody during the fiscal fourth quarter was \$219.8 million as of March 31, 2026, compared to \$338.2 million as of March 31, 2025. The decrease was driven by dispositions of certain alternative assets, distributions and unrealized losses on existing assets, principally related to adjustments to the relative share held in custody of the respective fund's NAV based on updated financial information received from the funds' investment manager or sponsor during the period or the fair value for investments deemed probable to be sold at an amount that differs from NAV, offset by \$14.8 million of new originations.
- Revenues applicable to Ben Custody were \$2.5 million for the fourth fiscal quarter, compared to \$2.9 million for the quarter ended December 31, 2025. The decline in revenues is a result of a lower amount of NAV of alternative assets and other securities held in custody at the beginning of each applicable period, when such fees are calculated.
- Operating income for the fourth fiscal quarter was \$0.5 million, compared to an operating income of \$2.0 million for the quarter ended December 31, 2025. The decrease was primarily due to \$1.0 million higher provision for credit loss in the current period and coupled with the decline in revenues as discussed above.

Business Segments: Year Ended Fiscal 2026

Ben Liquidity

- Ben Liquidity recognized \$33.4 million of interest income for the year ended March 31, 2026, down 21.5% compared to the same period in 2025, primarily driven by lower loans, net of the allowance for credit losses, resulting from higher levels of non-accrual loans and loan prepayments, partially offset by new loans originated.
- Operating loss was \$55.7 million for the year ended March 31, 2026 as compared to an operating loss of \$12.8 million in the same period in 2025. The increase in the operating loss was partially a result of the lower revenues period over period plus an increase in intersegment credit losses in the current fiscal year as compared to the same period in the prior year.

Ben Custody

- Ben Custody revenues were \$12.7 million for the year ended March 31, 2026, down 40.9% compared to the prior year period, largely the result of lower NAV of alternative assets and other securities held in custody along with certain upfront intersegment fees that are amortized into revenues over time being fully recognized in a prior period.
- Operating income was \$8.0 million for the year ended March 31, 2026 compared to operating income of \$13.3 million in the same period in 2025, with the decrease in operating income a result of the decline in revenues in the current year discussed above offset partially by lower expenses in the current fiscal year due primarily to the prior fiscal year reflecting non-cash goodwill impairment of \$3.4 million as compared to no such non-cash goodwill impairment in the current fiscal year.
- Adjusted operating income⁽¹⁾ for the year ended March 31, 2026 was \$8.0 million, compared to adjusted operating income⁽¹⁾ of \$18.5 million in the same period in 2025, with the decrease in adjusted operating income⁽¹⁾ primarily due to lower revenue related to lower NAV of alternative assets and other securities held in custody and higher operating expenses during the current fiscal year.

Capital and Liquidity

- As of March 31, 2026, the Company had cash and cash equivalents of \$2.5 million and debt of \$96.8 million.
- Distributions received from alternative assets and other securities held in custody totaled \$12.1 million for the year ended March 31, 2026 compared to \$30.4 million for the prior year period. Additionally, during year ended March 31, 2026, we received proceeds of \$51.5 million from the disposition of certain investments in alternative assets.

- Total investments (at fair value) of \$195.5 million at March 31, 2026 supported Ben Liquidity's loan portfolio.

⁽¹⁾ Represents a non-GAAP financial measure. For reconciliations of our non-GAAP measures to the most directly comparable GAAP financial measures and for the reasons we believe the non-GAAP measures provide useful information, see Non-GAAP Reconciliations.

Consolidated Fiscal Fourth Quarter Results

Table 1 below presents a summary of selected unaudited consolidated operating financial information.

Consolidated Fiscal Fourth Quarter Results (\$ in thousands, except share and per share amounts)	Fiscal 3Q26						
	Fiscal 4Q26 March 31, 2026	December 31, 2025	Fiscal 4Q25 March 31, 2025	Change % vs. Prior Quarter	YTD Fiscal 2026	YTD Fiscal 2025	Change % vs. Prior YTD
GAAP Revenues	\$ (42,409)	\$ 18,670	\$ (30,969)	NM	\$ (39,125)	\$ (7,943)	NM
Adjusted Revenues ⁽¹⁾	(7,842)	(25,393)	(30,963)	69.1 %	(48,616)	(7,391)	NM
GAAP Operating Income (Loss)	(59,944)	3,944	(45,295)	NM	(166,512)	(24,185)	NM
Adjusted Operating Income (Loss) ⁽¹⁾	(19,492)	(36,764)	(42,945)	47.0 %	(94,025)	(61,583)	(52.7)%
Basic Class A EPS ⁽³⁾					\$ (14.02)	\$ 68.08	NM
Diluted Class A EPS ⁽³⁾					\$ (14.02)	\$ 0.52	NM
Segment Revenues attributable to Ben's Equity Holders ⁽²⁾	(23,942)	55,084	14,253	NM	55,620	63,735	(12.7)%
Adjusted Segment Revenues attributable to Ben's Equity Holders ⁽¹⁾⁽²⁾	10,625	11,021	14,253	(3.6)%	46,124	63,742	(27.6)%
Segment Operating Income (Loss) attributable to Ben's Equity Holders	(65,009)	8,656	(16,662)	NM	(140,873)	10,729	NM
Adjusted Segment Operating Income (Loss) attributable to Ben's Equity Holders ⁽¹⁾⁽²⁾	\$ (24,557)	\$ (32,052)	\$ (13,851)	23.4 %	\$ (68,391)	\$ (25,402)	NM

NM - Not meaningful.

⁽¹⁾ Adjusted Revenues, Adjusted Operating Income (Loss), Adjusted Segment Revenues attributable to Ben's Equity Holders and Adjusted Segment Operating Income (Loss) attributable to Ben's Equity Holders are non-GAAP financial measures. For reconciliations of our non-GAAP measures to the most directly comparable GAAP financial measures and for the reasons we believe the non-GAAP measures provide useful information, see Non-GAAP Reconciliations.

⁽²⁾ Segment financial information attributable to Ben's equity holders is presented to provide users of our financial information an understanding and visual aide of the segment information (revenues, operating income (loss), and adjusted operating income (loss)) that impacts Ben's Equity Holders. Ben's Equity Holders refers to the holders of Beneficient Class A and Class B common stock and Series B Preferred Stock as well as holders of interests in BCH which represent noncontrolling interests. For a description of noncontrolling interests, see Item 7 of our Annual Report on Form 10-K for the year ended March 31, 2026, and Reconciliation of Business Segment Information Attributable to Ben's Equity Holders to Net Income (Loss) Attributable to Ben Common Holders. Such information is computed as the sum of the Ben Liquidity, Ben Custody and Corp/Other segments since it is the operating results of those segments that determine the net income (loss) attributable to Ben's Equity Holders. See further information in table 5 and Non-GAAP Reconciliations.

⁽³⁾ Periods presented have been adjusted to reflect the 1-for-8 reverse stock split on December 15, 2025.

Table 2 below presents a summary of selected unaudited consolidated balance sheet information.

Consolidated Fiscal Fourth Quarter Results (\$ in thousands)	Fiscal 4Q26 As of March 31, 2026	Fiscal 4Q25 As of March 31, 2025	Change %
Investments, at Fair Value	\$ 195,536	\$ 291,371	(32.9) %
All Other Assets	33,322	50,490	(34.0) %
Goodwill and Intangible Assets, Net	9,914	13,014	(23.8) %
Total Assets	\$ 238,772	\$ 354,875	(32.7) %

Business Segment Information Attributable to Ben's Equity Holders⁽¹⁾

Table 3 below presents unaudited segment revenues and segment operating income (loss) for business segments attributable to Ben's equity holders.

Segment Revenues Attributable to Ben's Equity Holders ⁽¹⁾ (\$ in thousands)	Fiscal 4Q26 March 31, 2026	Fiscal 3Q26 December 31, 2025	Fiscal 4Q25 March 31, 2025	Change % vs. Prior Quarter	YTD Fiscal 2026	YTD Fiscal 2025	Change % vs. Prior YTD
Ben Liquidity	\$ 7,900	\$ 8,189	\$ 8,459	(3.5)%	\$ 33,421	\$ 42,583	(21.5)%
Ben Custody	2,535	2,944	5,396	(13.9)%	12,743	21,574	(40.9)%
Corporate & Other	(34,377)	43,951	398	NM	9,456	(422)	NM
Total Segment Revenues Attributable to Ben's Equity Holders⁽¹⁾	\$ (23,942)	\$ 55,084	\$ 14,253	NM	\$ 55,620	\$ 63,735	(12.7)%

Segment Operating Income (Loss) Attributable to Ben's Equity Holders ⁽¹⁾ (\$ in thousands)	Fiscal 4Q26 March 31, 2026	Fiscal 3Q26 December 31, 2025	Fiscal 4Q25 March 31, 2025	Change % vs. Prior Quarter	YTD Fiscal 2026	YTD Fiscal 2025	Change % vs. Prior YTD
Ben Liquidity	\$ (19,694)	\$ (29,167)	\$ (12,340)	32.5%	\$ (55,699)	\$ (12,802)	NM
Ben Custody	545	1,989	4,165	(72.6)%	7,954	13,288	(40.1)%
Corporate & Other	(45,860)	35,834	(8,487)	NM	(93,128)	10,243	NM
Total Segment Operating Income (Loss) Attributable to Ben's Equity Holders⁽¹⁾	\$ (65,009)	\$ 8,656	\$ (16,662)	NM	\$ (140,873)	\$ 10,729	NM

NM - Not meaningful.

⁽¹⁾ Segment financial information attributable to Ben's equity holders is presented to provide users of our financial information an understanding and visual aide of the segment information (revenues, operating income (loss), and adjusted operating income (loss)) that impacts Ben's Equity Holders. Ben's Equity Holders refers to the holders of Beneficient Class A and Class B common stock and Series B Preferred Stock as well as holders of interests in BCH which represent noncontrolling interests. For a description of noncontrolling interests, see Item 7 of our Annual Report on Form 10-K for the year ended March 31, 2026, and Reconciliation of Business Segment Information Attributable to Ben's Equity Holders to Net Income (Loss) Attributable to Ben Common Holders. Such information is computed as the sum of the Ben Liquidity, Ben Custody and Corp/Other segments since it is the operating results of those segments that determine the net income (loss) attributable to Ben's Equity Holders. See further information in table 5 and Non-GAAP Reconciliations.

Adjusted Business Segment Information Attributable to Ben's Equity Holders⁽²⁾

Table 4 below presents unaudited adjusted segment revenue and adjusted segment operating income (loss) for business segments attributable to Ben's equity holders.

Adjusted Segment Revenues Attributable to Ben's Equity Holders ⁽¹⁾⁽²⁾ (\$ in thousands)	Fiscal 4Q26 March 31, 2026	Fiscal 3Q26 December 31, 2025	Fiscal 4Q25 March 31, 2025	Change % vs. Prior Quarter	YTD Fiscal 2026	YTD Fiscal 2025	Change % vs. Prior YTD
Ben Liquidity	\$ 7,900	\$ 8,189	\$ 8,459	(3.5)%	\$ 33,421	\$ 42,583	(21.5)%
Ben Custody	2,535	2,944	5,396	(13.9)%	12,743	21,574	(40.9)%
Corporate & Other	190	(112)	398	NM	(40)	(415)	90.4%
Total Adjusted Segment Revenues Attributable to Ben's Equity Holders⁽¹⁾⁽²⁾	\$ 10,625	\$ 11,021	\$ 14,253	(3.6)%	\$ 46,124	\$ 63,742	(27.6)%

Adjusted Segment Operating Income (Loss) Attributable to Ben's Equity Holders ⁽¹⁾⁽²⁾ (\$ in thousands)	Fiscal 4Q26 March 31, 2026	Fiscal 3Q26 December 31, 2025	Fiscal 4Q25 March 31, 2025	Change % vs. Prior Quarter	YTD Fiscal 2026	YTD Fiscal 2025	Change % vs. Prior YTD
Ben Liquidity	\$ (19,694)	\$ (29,167)	\$ (12,340)	32.5%	\$ (55,699)	\$ (12,797)	NM
Ben Custody	545	1,989	4,632	(72.6)%	7,954	18,522	(57.1)%
Corporate & Other	(5,408)	(4,874)	(6,143)	(11.0)%	(20,646)	(31,127)	33.7%
Total Adjusted Segment Operating Income (Loss) Attributable to Ben's Equity Holders⁽¹⁾	\$ (24,557)	\$ (32,052)	\$ (13,851)	23.4%	\$ (68,391)	\$ (25,402)	NM

NM - Not meaningful.

⁽¹⁾ Adjusted Revenues, Adjusted Operating Income (Loss), Adjusted Segment Revenues attributable to Ben's Equity Holders and Adjusted Segment Operating Income (Loss) attributable to Ben's Equity Holders are non-GAAP financial measures. For reconciliations of our non-GAAP measures to the most directly comparable GAAP financial measures and for the reasons we believe the non-GAAP measures provide useful information, see Non-GAAP Reconciliations.

⁽²⁾ Segment financial information attributable to Ben's equity holders is presented to provide users of our financial information an understanding and visual aide of the segment information (revenues, operating income (loss), and adjusted operating income (loss)) that impacts Ben's Equity Holders. Ben's Equity Holders refers to the holders of Beneficient Class A and Class B common stock and Series B Preferred Stock as well as holders of interests in BCH which represent noncontrolling interests. For a description of noncontrolling interests, see Item 7 of our Annual Report on Form 10-K for the year ended March 31, 2026, and Reconciliation of Business Segment Information Attributable to Ben's Equity Holders to Net Income (Loss) Attributable to Ben Common Holders. Such information is computed as the sum of the Ben Liquidity, Ben Custody and Corp/Other segments since it is the operating results of those segments that determine the net income (loss) attributable to Ben's Equity Holders. See further information in table 5 and Non-GAAP Reconciliations.

Reconciliation of Business Segment Information Attributable to Ben's Equity Holders to Net Income (Loss) Attributable to Ben Common Shareholders

Table 5 below presents reconciliation of operating income (loss) by business segment attributable to Ben's Equity Holders to net income (loss) attributable to Ben common shareholders.

Reconciliation of Business Segments to Net Income (Loss) Attributable to Ben Common Shareholders (\$ in thousands)	Fiscal 4Q26 March 31, 2026	Fiscal 3Q26 December 31, 2025	Fiscal 4Q25 March 31, 2025	YTD Fiscal 2026	YTD Fiscal 2025
Ben Liquidity	\$ (19,694)	\$ (29,167)	\$ (12,340)	\$ (55,699)	\$ (12,802)
Ben Custody	545	1,989	4,165	7,954	13,288
Corporate & Other	(45,860)	35,834	(8,487)	(93,128)	10,243
Gain on liability resolution	—	1,996	—	1,996	23,462
Income tax expense (allocable to Ben and BCH equity holders)	(171)	—	661	(214)	(80)
Net loss attributable to noncontrolling interests - Ben	31,382	14,026	19,777	70,583	34,875
Noncontrolling interest guaranteed payment	(4,836)	(4,765)	(4,556)	(18,918)	(17,824)
Net income (loss) attributable to Ben's common shareholders	\$ (38,634)	\$ 19,913	\$ (780)	\$ (87,426)	\$ 51,162

About Beneficient

Beneficient (Nasdaq: BENF) – Ben, for short – is on a mission to democratize the global alternative asset investment market by providing traditionally underserved investors – mid-to-high net worth individuals, small-to-midsized institutions and General Partners seeking exit options, anchor commitments and value-added services for their funds – with solutions that could help them unlock the value in their alternative assets.

Its subsidiary, Beneficient Fiduciary Financial, L.L.C., received its charter under the State of Kansas' Technology-Enabled Fiduciary Financial Institution (TEFFI) Act and is subject to regulatory oversight by the Office of the State Bank Commissioner.

For more information, visit www.trustben.com or follow us on LinkedIn.

Contacts

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investors@beneficient.com

Not an Offer of Securities

The information in this communication is for informational purposes only and shall not constitute, or form a part of, an offer to sell or the solicitation of an offer to sell or the solicitation of an offer to buy any securities. The securities that are the subject of the Transactions have not been registered under the Securities Act of 1933, as amended (the "Securities Act"), and may not be offered or sold in the United States absent registration or an applicable exemption from registration requirements.

Disclaimer and Cautionary Note Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Securities Exchange Act of 1934, as amended, with respect to, among other things, demand for our solutions in the alternative asset industry, opportunities for market growth, our ability to identify and negotiate transactions, diversification and size of our loan portfolio, growth of our collateral management services and our ability to scale operations and provide shareholder value. These forward-looking statements are generally identified by the use of words such as "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "potential," "predict," "project," "should," "target," "will," "would," and, in each case, their negative or other various or comparable terminology. These forward-looking statements reflect our views with respect to future events as of the date of this document and are based on our management's current expectations, estimates, forecasts, projections, assumptions, beliefs and information. Although management believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to have been correct. All such forward-looking statements are subject to risks and uncertainties, many of which are outside of our control, and could cause future events or results to be materially different from those stated or implied in this document. It is not possible to predict or identify all such risks. These risks include, but are not limited to, our ability to consummate liquidity transactions on terms desirable for the Company, or at all, our ability to maintain compliance with the Nasdaq continued listing requirements, our ability to cure any future deficiencies in compliance with any of the Nasdaq Listing Rules, the outcome and timing of the remaining GWG litigation and related legacy matters, risks related to the substantial costs and diversion of management's attention and resources due to these matters, the risk that the Company's collateral management services do not perform as expected or do not generate revenue, and the risk factors that are described under the section titled "Risk Factors" in our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and other filings with the SEC. These factors should not be construed as exhaustive and should be read in conjunction with the other cautionary statements that are included in this document and in our SEC filings. We expressly disclaim any obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise, except as required by applicable law.

Table 6: CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

	Year Ended March 31,	
	2026	2025
<i>(Dollars in thousands, except per share amounts)</i>		
Revenues		
Investment income (loss), net	\$ (49,532)	\$ (6,500)
Gain (loss) on financial instruments, net (related party of \$9,491 and \$(552))	9,774	(2,242)
Interest and dividend income	40	44
Trust services and administration revenues (related party of \$30 and \$30)	593	753
Other income	—	2
Total revenues	(39,125)	(7,943)
Operating expenses		
Employee compensation and benefits	11,845	16,851
Interest expense (related party of \$13,349 and \$12,294)	18,801	14,908
Professional services	21,054	23,235
Provision for credit losses	1,048	1,000
Loss on impairment of goodwill and intangible assets	3,100	3,692
Accrual (release) of loss contingency related to arbitration award	62,831	(54,973)
Other expenses net (related party of \$2,856 and \$2,825)	8,708	11,529
Total operating expenses	127,387	16,242
Operating income (loss)	(166,512)	(24,185)
(Gain) loss on liability resolution	(1,996)	(23,462)
Net income (loss) before income taxes	(164,516)	(723)
Income tax expense	214	80
Net income (loss)	(164,730)	(803)
Plus: Net loss attributable to noncontrolling interests - Customer ExAlt Trusts	25,639	34,914
Plus: Net loss attributable to noncontrolling interests - Ben	70,583	34,875
Less: Noncontrolling interest guaranteed payment	(18,918)	(17,824)
Net income (loss) attributable to Beneficient common shareholders	\$ (87,426)	\$ 51,162
Other comprehensive income (loss):		
Unrealized gain (loss) on investments in available-for-sale debt securities	54	(278)
Total comprehensive income (loss)	(164,676)	(1,081)
Less: Comprehensive gain (loss) attributable to noncontrolling interests	(77,250)	(52,243)
Total comprehensive income (loss) attributable to Beneficient	\$ (87,426)	\$ 51,162
Net income (loss) per common share⁽¹⁾		
Class A - basic	\$ (14.02)	\$ 68.08
Class B - basic	\$ (14.02)	\$ 109.54
Net income (loss) per common share⁽¹⁾		
Class A - diluted	\$ (14.02)	\$ 0.52
Class B - diluted	\$ (14.02)	\$ 0.52

⁽¹⁾ Periods presented have been adjusted to reflect the 1-for-8 reverse stock split on December 15, 2025.

Table 7: CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

	As of	
	March 31, 2026	March 31, 2025 ⁽¹⁾
<i>(Dollars and shares in thousands)</i>		
ASSETS		
Cash and cash equivalents	\$ 2,543	\$ 1,346
Investments, at fair value:		
Investments held by Customer ExAlt Trusts (related party of \$0 and \$5)	195,536	291,371
Derivative asset	21,652	—
Other assets, net (related party of \$514 and \$404)	9,127	49,144
Intangible assets	—	3,100
Goodwill	9,914	9,914
Total assets	\$ 238,772	\$ 354,875
LIABILITIES, TEMPORARY EQUITY, AND EQUITY (DEFICIT)		
Accounts payable and accrued expenses (related party of \$17,571 and \$14,733)	\$ 63,788	\$ 100,345
Other liabilities (related party of \$30,497 and \$19,360)	176,651	80,806
Warrants liability	308	227
Debt due to related parties	96,785	117,896
Total liabilities	337,532	299,274
Redeemable noncontrolling interests		
Preferred Series A Subclass 0 Redeemable Unit Accounts, nonunitized	90,526	90,526
Total temporary equity	90,526	90,526
Shareholder's equity (deficit)⁽¹⁾:		
Preferred stock, par value \$0.001 per share, 250,000 shares authorized		
Series A preferred stock, 0 and 0 shares issued and outstanding as of March 31, 2026 and 2025	—	—
Series B preferred stock, 1,831 and 363 shares issued and outstanding as of March 31, 2026 and 2025, respectively	2	—
Class A common stock, par value \$0.001 per share, 625,000 and 625,000 shares authorized as of March 31, 2026 and 2025, respectively, 14,419 and 1,060 shares issued as of March 31, 2026 and 2025, respectively, and 14,418 and 1,059 shares outstanding as of March 31, 2026 and 2025, respectively	14	1
Class B convertible common stock, par value \$0.001 per share, 31 shares authorized, 30 and 30 shares issued and outstanding as of March 31, 2026 and 2025, respectively	—	—
Additional paid-in capital	1,884,835	1,844,496
Accumulated deficit	(2,095,478)	(2,008,052)
Treasury stock, at cost (1 share as of March 31, 2026 and 2025)	(3,444)	(3,444)
Noncontrolling interests	24,733	132,076
Accumulated other comprehensive income (loss)	52	(2)
Total equity (deficit)	(189,286)	(34,925)
Total liabilities, temporary equity, and equity (deficit)	\$ 238,772	\$ 354,875

⁽¹⁾ Periods presented have been adjusted to reflect the 1-for-8 reverse stock split on December 15, 2025.

Table 8: Non-GAAP Reconciliations*(in thousands)*

(in thousands)	Three Months Ended March 31, 2026					
	Ben Liquidity	Ben Custody	Customer ExAlt Trusts	Corporate/Other	Consolidating Eliminations	Consolidated
Total revenues	\$ 7,900	\$ 2,535	\$ (8,071)	\$ (34,377)	\$ (10,396)	\$ (42,409)
Mark to market adjustment on interests in GWG Wind Down Trust	—	—	—	—	—	—
Mark to market adjustment on derivative asset	—	—	—	34,567	—	34,567
Adjusted revenues	\$ 7,900	\$ 2,535	\$ (8,071)	\$ 190	\$ (10,396)	\$ (7,842)
Operating income (loss)	\$ (19,694)	\$ 545	\$ (48,940)	\$ (45,860)	\$ 54,005	\$ (59,944)
Mark to market adjustment on interests in GWG Wind Down Trust	—	—	—	—	—	—
Mark to market adjustment on derivative asset	—	—	—	34,567	—	34,567
Intersegment provision for credit losses on collateral comprised of interests in the GWG Wind Down Trust	—	—	—	—	—	—
Goodwill and intangible asset impairment	—	—	—	3,100	—	3,100
Accrual (release) of loss contingency related to arbitration award, including post-judgment interest	—	—	—	1,707	—	1,707
Share-based compensation expense	—	—	—	339	—	339
Legal and professional fees ⁽¹⁾	—	—	—	739	—	739
Adjusted operating income (loss)	\$ (19,694)	\$ 545	\$ (48,940)	\$ (5,408)	\$ 54,005	\$ (19,492)

⁽¹⁾ Includes legal and professional fees related to lawsuits.*(in thousands)*

(in thousands)	Three Months Ended December 31, 2025						
	Ben Liquidity	Ben Custody	Customer ExAlt Trusts	Corporate/Other	Consolidating Eliminations	Consolidated	
Total revenues	\$ 8,189	\$ 2,944	\$ (25,469)	\$ 43,951	\$ (10,945)	\$ 18,670	
Mark to market adjustment on interests in the GWG Wind Down Trust	—	—	—	—	—	—	
Mark to market adjustment on derivative asset	—	—	—	(44,063)	—	(44,063)	
Adjusted revenues	\$ 8,189	\$ 2,944	\$ (25,469)	\$ (112)	\$ (10,945)	\$ (25,393)	
Operating income (loss)	\$ (29,167)	\$ 1,989	\$ (66,958)	\$ 35,834	\$ 62,246	\$ 3,944	
Mark to market adjustment on interests in the GWG Wind Down Trust	—	—	—	—	—	—	
Mark to market adjustment on derivative asset	—	—	—	(44,063)	—	(44,063)	
Intersegment provision for credit losses on collateral comprised of interests in the GWG Wind Down Trust	—	—	—	—	—	—	
Goodwill and intangible asset impairment	—	—	—	—	—	—	
Accrual (release) of loss contingency related to arbitration award, including post-judgment interest	—	—	—	1,700	—	1,700	
Share-based compensation expense	—	—	—	367	—	367	
Legal and professional fees ⁽¹⁾	—	—	—	1,288	—	1,288	
Adjusted operating income (loss)	\$ (29,167)	\$ 1,989	\$ (66,958)	\$ (4,874)	\$ 62,246	\$ (36,764)	

⁽¹⁾ Includes legal and professional fees related to lawsuits.

(in thousands)

Three Months Ended March 31, 2025

	Customer ExAlt						Consolidating	
	Ben Liquidity	Ben Custody	Trusts	Corporate/Other	Eliminations	Consolidated		
Total revenues	\$ 8,459	\$ 5,396	\$ (31,556)	\$ 398	\$ (13,666)	\$ (30,969)		
Mark to market adjustment on interests in GWG Wind Down Trust	—	—	6	—	—	6		
Mark to market adjustment on derivative asset	—	—	—	—	—	—		
Adjusted revenues	\$ 8,459	\$ 5,396	\$ (31,550)	\$ 398	\$ (13,666)	\$ (30,963)		
Operating income (loss)	\$ (12,340)	\$ 4,165	\$ (71,705)	\$ (8,487)	\$ 43,072	\$ (45,295)		
Mark to market adjustment on interests in GWG Wind Down Trust	—	—	6	—	—	6		
Mark to market adjustment on derivative asset	—	—	—	—	—	—		
Intersegment provision for credit losses on collateral comprised of interests in GWG Wind Down Trust	—	467	—	—	(467)	—		
Goodwill and intangible asset impairment	—	—	—	—	—	—		
Accrual (release) of loss contingency related to arbitration award, including post-judgment interest	—	—	—	—	—	—		
Share-based compensation expense	—	—	—	487	—	487		
Legal and professional fees ⁽¹⁾	—	—	—	1,857	—	1,857		
Adjusted operating income (loss)	\$ (12,340)	\$ 4,632	\$ (71,699)	\$ (6,143)	\$ 42,605	\$ (42,945)		

⁽¹⁾ Includes legal and professional fees related to lawsuits.

(in thousands)

Year Ended March 31, 2026

	Customer ExAlt						Consolidating	
	Ben Liquidity	Ben Custody	Trusts	Corporate/Other	Eliminations	Consolidated		
Total revenues	\$ 33,421	\$ 12,743	\$ (49,174)	\$ 9,456	\$ (45,571)	\$ (39,125)		
Mark to market adjustment on interests in the GWG Wind Down Trust	—	—	5	—	—	5		
Mark to market adjustment on derivative asset	—	—	—	(9,496)	—	(9,496)		
Adjusted revenues	\$ 33,421	\$ 12,743	\$ (49,169)	\$ (40)	\$ (45,571)	\$ (48,616)		
Operating income (loss)	\$ (55,699)	\$ 7,954	\$ (214,506)	\$ (93,128)	\$ 188,867	\$ (166,512)		
Mark to market adjustment on interests in the GWG Wind Down Trust	—	—	5	—	—	5		
Mark to market adjustment on derivative asset	—	—	—	(9,496)	—	(9,496)		
Intersegment provision for credit losses on collateral comprised of interests in the GWG Wind Down Trust	—	—	—	—	—	—		
Goodwill and intangible asset impairment	—	—	—	3,100	—	3,100		
Accrual (release) of loss contingency related to arbitration award, including post-judgment interest	—	—	—	67,894	—	67,894		
Share-based compensation expense	—	—	—	1,629	—	1,629		
Legal and professional fees ⁽¹⁾	—	—	—	9,355	—	9,355		
Adjusted operating income (loss)	\$ (55,699)	\$ 7,954	\$ (214,501)	\$ (20,646)	\$ 188,867	\$ (94,025)		

⁽¹⁾ Includes legal and professional fees related to lawsuits.

(in thousands)

	Year Ended March 31, 2025					
	Ben Liquidity	Ben Custody	Customer ExAlt Trusts	Corporate/Other	Consolidating Eliminations	Consolidated
Total revenues	\$ 42,583	\$ 21,574	\$ (8,274)	\$ (422)	\$ (63,404)	\$ (7,943)
Mark to market adjustment on interests in GWG Wind Down Trust	—	—	545	7	—	552
Mark to market adjustment on derivative asset	—	—	—	—	—	—
Adjusted revenues	\$ 42,583	\$ 21,574	\$ (7,729)	\$ (415)	\$ (63,404)	\$ (7,391)
Operating income (loss)	\$ (12,802)	\$ 13,288	\$ (168,427)	\$ 10,243	\$ 133,513	\$ (24,185)
Mark to market adjustment on interests in GWG Wind Down Trust	—	—	545	7	—	552
Mark to market adjustment on derivative asset	—	—	—	—	—	—
Intersegment provision for loan losses on collateral comprised of interests in the GWG Wind Down Trust	5	1,807	—	—	(1,812)	—
Goodwill and intangible asset impairment	—	3,427	—	265	—	3,692
Accrual (release) of loss contingency related to arbitration award, including post-judgment interest	—	—	—	(54,973)	—	(54,973)
Share-based compensation expense	—	—	—	5,649	—	5,649
Legal and professional fees ⁽¹⁾	—	—	—	7,682	—	7,682
Adjusted operating income (loss)	\$ (12,797)	\$ 18,522	\$ (167,882)	\$ (31,127)	\$ 131,701	\$ (61,583)

⁽¹⁾ Includes legal and professional fees related to lawsuits.

Operating Expenses Non GAAP Reconciliation	Three Months Ended March 31,		Year Ended March 31,	
	2026	2025	2026	2025
Operating expenses	\$ 17,535	\$ 14,326	\$ 127,387	\$ 16,242
Plus: (Accrual) release of loss contingency related to arbitration award, including post-judgment interest	(1,707)	—	(67,894)	54,973
Less: Goodwill impairment	(3,100)	—	(3,100)	(3,692)
Operating expenses, excluding goodwill impairment and release of loss contingency related to arbitration award	\$ 12,728	\$ 14,326	\$ 56,393	\$ 67,523

Adjusted Revenues, Adjusted Operating Income (Loss), Adjusted Segment Revenues attributable to Ben's Equity Holders, Adjusted Segment Operating Income (Loss) attributable to Ben's Equity Holders, and Adjusted Operating Expenses are non-GAAP financial measures. We present these non-GAAP financial measures because we believe it helps investors understand underlying trends in our business and facilitates an understanding of our operating performance from period to period because it facilitates a comparison of our recurring core business operating results. The non-GAAP financial measures are intended as a supplemental measure of our performance that is neither required by, nor presented in accordance with, U.S. GAAP. Our presentation of these measures should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. Our computation of these non-GAAP financial measures may not be comparable to other similarly titled measures computed by other companies, because all companies may not calculate such items in the same way.

We define adjusted revenue as revenue adjusted to exclude the effect of mark-to-market adjustments on related party equity securities that were acquired both prior to and during the Collateral Swap, which on August 1, 2023, became interests in the GWG Wind Down Trust and mark-to-market adjustments on derivative asset related to appreciation forfeiture for shares issued in the limited conversion of BCH Preferred A-1 to Class A common stock. Adjusted Segment Revenues attributable to Ben's Equity Holders is the same as "adjusted revenues" related to the aggregate of the Ben Liquidity, Ben Custody, and Corporate/Other Business Segments, which are the segments that impact the net income (loss) attributable to all equity holders of Beneficient, including equity holders of Beneficient's subsidiary, BCH.

Adjusted operating income (loss) represents GAAP operating income (loss), adjusted to exclude the effect of the adjustments to revenue as described above, credit losses on related party available-for-sale debt securities that were acquired in the Collateral Swap which on August 1, 2023, became interests in the GWG Wind Down Trust, and receivables from a related party that filed for bankruptcy and certain notes receivables originated during our formative transactions, non-cash asset impairment, share-based compensation expense, and legal, professional services, and public relations costs related to the GWG Holdings bankruptcy, lawsuits, and certain employee matters, including fees & loss contingency accruals (releases), including post judgment interest incurred in arbitration with a former director. Adjusted Segment Operating Income (Loss) attributable to Ben's Equity Holders is the same as "adjusted operating income (loss)" related to the aggregate of the Ben Liquidity, Ben Custody, and Corporate/Other Business Segments, which are the segments that impact the net income (loss) attributable to all equity holders of Beneficient, including equity holders of Beneficient's subsidiary, BCH.

Adjusted operating expenses represent GAAP operating expenses, adjusted to exclude loss contingency accruals (releases), including post judgment interest incurred in arbitration with a former director, and non-cash asset impairment.

These non-GAAP financial measures are not a measure of performance or liquidity calculated in accordance with U.S. GAAP. They are unaudited and should not be considered an alternative to, or more meaningful than, GAAP revenues, GAAP operating expenses, or GAAP operating income (loss) as an indicator of our operating performance. Uses of cash flows that are not reflected in adjusted operating income (loss) or adjusted segment operating income (loss) attributable to Ben's Equity Holders include capital expenditures, interest payments, debt principal repayments, and other expenses, which can be significant. As a result, adjusted operating income (loss) and/or adjusted segment operating income (loss) attributable to Ben's Equity Holders should not be considered as a measure of our liquidity.

Because of these limitations, Adjusted Revenues, Adjusted Operating Income (Loss), Adjusted Segment Revenues attributable to Ben's Equity Holders, Adjusted Segment Operating Income (Loss) attributable to Ben's Equity Holders, and Adjusted Operating Expenses should not be considered in isolation or as a substitute for performance measures calculated in accordance with U.S. GAAP. We compensate for these limitations by relying primarily on our U.S. GAAP results and using Adjusted Revenues, Adjusted Operating Income (Loss), Adjusted Segment Revenues attributable to Ben's Equity Holders, Adjusted Segment Operating Income (Loss) attributable to Ben's Equity Holders, and Adjusted Operating Expenses on a supplemental basis. You should review the reconciliation of these non-GAAP financial measures set forth above and not rely on any single financial measure to evaluate our business.

Beneficient Releases Letter to Shareholders Updating Progress on Significant Corporate Issues

DALLAS, TX, June 29, 2026 (GLOBE NEWSWIRE) -- Beneficient (NASDAQ: BENF) (Ben or the Company), a technology-enabled platform providing exit opportunities and primary capital solutions and related trust and custody services to holders of alternative assets, has issued a letter to shareholders from Chief Executive Officer James Silk about progress the Company has made in managing and settling significant issues as it reports its fiscal year 2026 earnings results in a separate press release.

Dear Beneficient Shareholders,

It has been three very eventful years since Beneficient went public on Nasdaq. I am here to report that, through disciplined decision making and execution, Beneficient is better positioned for the future.

I would like to take this moment to thank you for staying with us as we continue to pursue our mission of creating long-term shareholder value and democratizing the market for alternative asset liquidity.

As I reflect on how far we have come, I believe it is important to recognize what management and the Company's Board of Directors (the Board) have achieved in addressing legacy issues while strengthening the foundation of the Company. This included supporting the U.S. Attorney's Office for the Southern District of New York in the trial which led to the conviction of the Company's former Chief Executive Officer Brad Heppner and working constructively with the litigation trustee to manage and continue to resolve matters associated with the bankruptcy of GWG Holdings, Inc. (GWG). These actions have been critical steps toward putting the challenges of the prior era behind us and allowing Beneficient to focus on the future.

I am honored that the Board has named me Chief Executive Officer of Beneficient, removing the interim designation from my title. Over the past 11 months, I have had the opportunity to work closely with our Board, employees, and stakeholders as we navigated a complex transition. I believe the Company now has a stronger operating foundation and a clearer strategic direction.

During fiscal year 2026, a major area of progress has been strengthening our balance sheet and improving our financial position. Additionally, Beneficient resolved the GWG litigation matters, regained compliance with Nasdaq listing requirements, generated approximately \$51.5 million in gross proceeds from asset sales, and fully repaid the principal balance under the HH-BDH Credit Agreement (excluding \$1.1 million of deferred interest and fees). We also completed GP Primary Commitment transactions totaling approximately \$14.9 million in net asset value. Subsequent to March 31, 2026, we entered into an additional primary capital transaction with a fund managed by a general partner, which will increase the collateral for the Company's ExAlt loan portfolio by approximately \$8.8 million. These steps strengthened our collateral base, improved our financial flexibility, and created a more stable foundation from which to execute our strategy.

At the same time, we have worked to expand the capabilities of our AI-powered technology. We are excited about the commercialization of our collateral management services we announced last week that demonstrate how the infrastructure we have built can support broader market needs. We believe there is a growing demand among institutions and investors for sophisticated analysis, monitoring, reporting, and risk-management solutions related to complex alternative asset-backed financial transactions. These capabilities create opportunities for recurring annual fee revenue while allowing us to leverage the technology and expertise already developed within Beneficient.

For shareholders, one of the most important aspects of our next chapter is a change in the structure of our liquidity transactions to create value for those who hold shares of our common stock. As we originate and execute transactions like the GP Primary Commitment transactions, the value they create accrues more directly to those common shareholders as opposed to our non-controlling interest holders.

The significance of these changes is that we are no longer limited to individual transactions or asset outcomes. We have built an operating platform capable of supporting multiple revenue streams, including transaction-related revenue, service revenue, and recurring fee-based opportunities. As adoption of our platform grows, we believe the market has the potential to recognize Beneficient not only as a participant in alternative asset liquidity, but as an infrastructure provider helping modernize how these assets are analyzed, managed, and transacted. We believe this shift can support long-term enterprise value creation and enhance the potential value of Ben's common stock as investors better understand the scalability and strategic importance of the platform we have built.

We expect additional clarity on remaining legacy matters as we move forward. Brad Heppner is scheduled to be sentenced on October 7, 2026, and we continue working toward completion of the remaining GWG litigation settlement process. The

resolution of these issues reduces uncertainty and allows us to focus our resources and attention on executing our business strategy. For shareholders, including holders of common stock, these milestones represent continued progress toward a cleaner operating environment and a stronger foundation for future growth.

As we have stated, our mission remains unchanged: democratizing alternative asset liquidity for mid-to-high net worth individuals and small-to-mid-sized institutions through a technology platform built to handle underwriting, custody, analytics, and transaction execution.

What has changed is our ability to apply that platform more broadly. The technology, processes and expertise we have developed position Beneficient to pursue new business opportunities, strategic partnerships, and revenue opportunities that extend beyond our original vision.

I want to thank our shareholders, employees, partners, and Board for their continued commitment during this important period. We have worked through significant challenges that I believe have made us a stronger company with a more focused direction.

The opportunity ahead is substantial, and we remain focused on executing with discipline and creating lasting value for our shareholders.

Sincerely,
James Silk
Chief Executive Officer
Beneficient

About Beneficient

Beneficient (Nasdaq: BENF) – Ben, for short – is on a mission to democratize the global alternative asset investment market by providing traditionally underserved investors – mid-to-high net worth individuals, small-to-midsized institutions and General Partners seeking exit options, anchor commitments and preferred liquidity services for their funds– with solutions that could help them unlock the value in their alternative assets.

Its subsidiary, Beneficient Fiduciary Financial, L.L.C., received its charter under the State of Kansas’ Technology-Enabled Fiduciary Financial Institution (TEFFI) Act and is subject to regulatory oversight by the Office of the State Bank Commissioner.

For more information, visit www.trustben.com or follow us on LinkedIn.

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Forward Looking Statements

This press release contains forward-looking statements within the meaning of the “safe harbor” provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, but are not limited to, statements regarding potential business opportunities, future growth, market demand, potential expansion of the Company’s collateral management services to other customers, the expectation of revenue from the Company’s collateral management services, the anticipated benefits of the Company’s collateral management services and the anticipated benefits of the change in structure of our liquidity transactions. The words “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “intends,” “may,” “might,” “plan,” “possible,” “potential,” “predict,” “project,” “should,” “would” and similar expressions may identify forward-looking statements, but the absence of these words does not mean that a statement is not forward-looking. Forward-looking statements are based on our management’s beliefs, as well as assumptions made by, and information currently available to, them. Because such statements are based on expectations as to future financial and operating results and are not statements of fact, actual results may differ materially from those projected.

Important factors that could cause actual results to differ materially from those expressed in the forward-looking statements include, among others, our ability to consummate liquidity transactions on terms desirable for the Company, or at all, our ability to maintain compliance with the Nasdaq continued listing requirements, our ability to cure any future deficiencies in compliance with any of the Nasdaq Listing Rules, the outcome and timing of the remaining GWG litigation and related legacy matters, risks related to the substantial costs and diversion of management’s attention and resources due to these

matters, the risk that the Company's collateral management services do not perform as expected or do not generate revenue, and the other risks, uncertainties, and factors set forth under "Risk Factors" in the Company's most recent Annual Report on Form 10-K and its subsequently filed Quarterly Reports on Form 10-Q, and the risks and uncertainties contained in the Company's Current Reports on Form 8-K.

Forward-looking statements speak only as of the date they are made. Readers are cautioned not to put undue reliance on forward-looking statements, and, except as required by law, the Company assumes no obligation and does not intend to update or revise these forward-looking statements, whether as a result of new information, future events, or otherwise.